



# VELLORE CHRISTIAN MEDICAL COLLEGE FOUNDATION **ANNUAL REPORT**

CELEBRATING 100 YEARS  
OF MEDICAL EDUCATION AT CMC

*"We seek to be a witness to the healing ministry  
of Christ, through excellence  
in education, service and research."*

**- IDA S. SCUDDER**

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## MESSAGE FROM CHAIRPERSON

*Dr. Honorine Ward*

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**Dear Friends,**

Greetings on behalf of the Board of Directors of the Vellore CMC Foundation.

This has been a historic and momentous year for Christian Medical College (CMC)! On August 12, 1918, Ida S. Scudder started the first medical college for women in India. We at the Foundation are thrilled to join in celebrating this Centenary year with CMC, which was once again recognized as the best private medical college in India. We honor the women who have made CMC what it is today, starting with its founder, Ida S. Scudder.

On June 19th the Foundation celebrated the Centenary year with a musical evening at the Aicon Gallery in New York. CMC's new director, Dr. JV Peter, his wife Dr. Jayanthi Peter, and associate director and ex officio Board member, Dr. Vikram Mathews, were the chief guests at the event. Dr. Peter, a talented pianist, his wife Dr. Jayanthi Peter, a gifted vocalist, and Ms. Sue Sobolewski, an accomplished professional pianist, delighted us with their musical performances.

CMC and the Foundation continued the celebration of the Centenary year with the 7th Annual Ida S. Scudder Oration in Vellore on August 9th. The oration was delivered by Dr. Robert Fish, the closest living relative of Ida S. Scudder, in honor of his Aunt, Ida B. Scudder, who devoted much of her life to CMC. Dr. Fish has been a long-time supporter of the Low-Cost

Effective Care Unit and the Shalom dental clinics in Vellore, which he helped establish.

In September this year, we welcomed John Riehl, our new Executive Director of the Foundation. John's first major fundraising event at the Foundation is the culmination of the Centenary year, a Centennial Gala on December 13th. Chelsea Clinton and Dr. Anna Pulimood, current CMC Principal (Dean) and alumna, will be honored. Chelsea Clinton's recent book, *She Persisted Around the World*, features 13 notable women, one of whom is CMC alumna Mary Verghese, founder of the Rehabilitation Institute at CMC.

Everything we do is made possible because of your generosity, enthusiasm and dedication – thank you! Please continue to support the wonderful work at CMC, and together, we can make the next 100 years even better.

**Warmest regards,**

*Honorine Ward*

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## MESSAGE FROM EXECUTIVE DIRECTOR

*John Riehl*

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**Dear Friends,**

It is with extreme pleasure that I share with you the 2018 Annual Report for the Vellore Christian Medical College Foundation.

The remarkable dedication and collective efforts of the Foundation's Board of Directors, the Friends of Vellore and the leadership team at the Christian Medical College in Vellore, have resulted in a year marked by significant advancements in academic opportunity, research in medical science and – most importantly – access to quality healthcare for the population of South India.

During this centennial anniversary of Dr. Ida S. Scudder's founding of the Christian Medical College (CMC), the Foundation has energized its donors (most notably, the Reform Church in America and the Scudder Association Foundation), to raise funds in support of CMC's Department of Physical and Rehabilitation Medicine. By doing so, we recognize the legacy of Dr. Mary Verghese, a notable alumna whose ability to overcome life's most challenging obstacles and whose compassion for the physically-disabled were a reflection of her formal training at CMC under the tutelage of Dr. Scudder.

The Foundation has also been hard at work with its donors and partners to ensure the success of other key initiatives in Vellore, India including: (1) the Low-Cost Effective Care Unit, (2) the Model Villages Tribal Program in Jawadhi Hills, and (3) the Level I Trauma Center in Kannigapuram.

While we are very proud of the progress made through the Foundation's efforts, we remain ever mindful of the challenges and goals that lie ahead. As always, we will be responsible stewards of the financial resources with which we have been entrusted. The audited financial statements for 2017, presented within, are intended to provide you with a clear and accurate picture of our ongoing efforts to carry out that stewardship.

Throughout 2018, we began laying the groundwork for a progressive and transformative future, setting the Vellore CMC Foundation on a course of greater collaboration and cohesiveness with its partners within the faith-based community, the North American CMC alumni association, the global Friends of Vellore and the Scudder family. As in the past, our ultimate objective is to support CMC Vellore in all of its endeavors as it "seeks to be a witness to the healing ministry of Christ, through excellence in education, service and research."

On behalf of the Foundation, its Board, and ever-growing network of partners, thank you for your continued support as we deliver on our commitment to ensure the ongoing success of CMC Vellore and the lasting legacy of Ida Scudder.

**Sincerely,**

A handwritten signature in dark ink that reads "John A. Riehl". The signature is fluid and cursive, with a large, stylized initial 'J'.

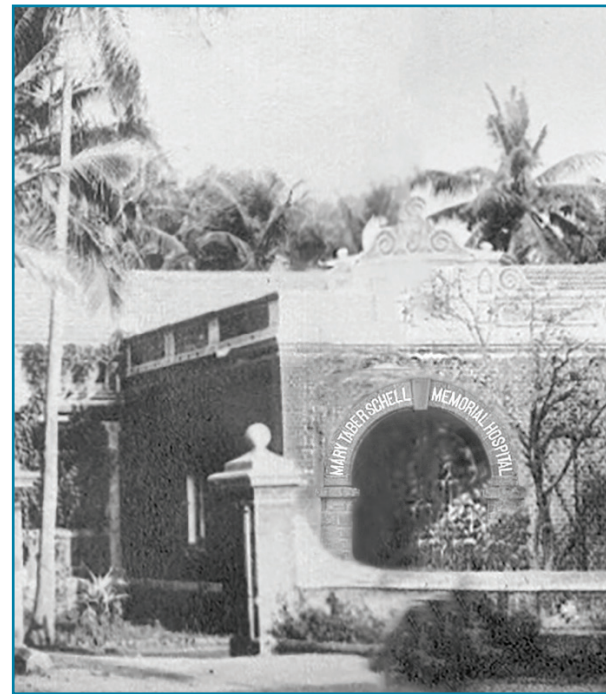
# 100<sup>TH</sup> ANNIVERSARY

It has been 100 years since Dr. Ida S. Scudder bravely and boldly started the Vellore Christian Medical College – the first all-women medical school in all of India. As CMC celebrates this historic milestone, it pays homage to the many faculty, alumni and students whose lives and work reflect CMC's selfless motto, 'Not to be ministered unto, but to minister.'

## A CENTURY OF DISTINCTION: CMC'S DOMESTIC & GLOBAL REACH

With more than 2.5 million patients visiting the institute annually, CMC has become one of the most favored destinations in India for those seeking high quality medical attention, as well as medical education. Since its founding, CMC has trained more than 3,800 doctors, 9,583 nurses and 2,700 postgraduates and super specialists; and it continues to be one of the top-ranked educational, healthcare and research institutes in the country. Globally, CMC is recognized for its unique model of delivering world-class treatment at the lowest possible cost, and its medical professionals are sought-after in some of the most eminent medical institutions in the United States, Europe and Asia.

CMC offers an extensive range of undergraduate, postgraduate and higher specialty courses in medicine, nursing, allied health sciences and related disciplines. Its network of primary, secondary, tertiary and quaternary care teaching hospitals is spread across six campuses in and around its main campus in Vellore. The combined 3,000-bed multi-specialty medical institution has become synonymous with excellence and has received international fame. Not surprisingly, the institution is consistently ranked among the top Indian medical colleges by independent, as well as governmental agencies.



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3,800  
doctors,  
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2,700  
postgraduates  
and super specialists.

## 1899

Ida S. Scudder is amongst the first three women to graduate from the Medical College at Cornell University

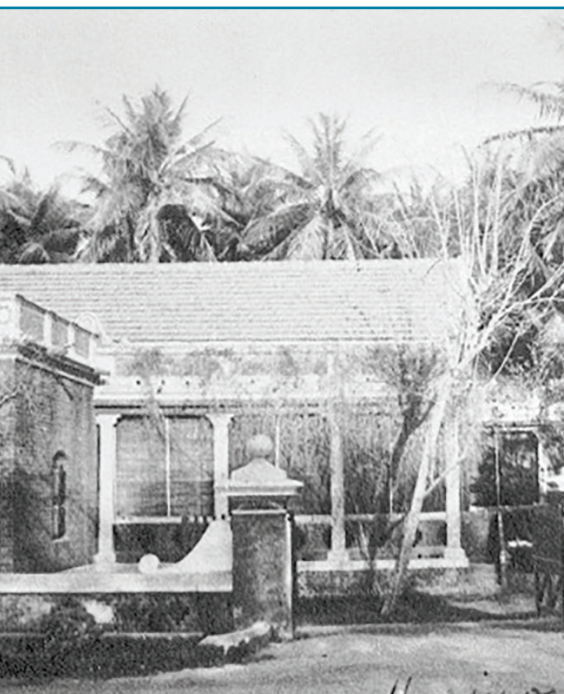
## 1900

Ida Scudder begins work with a single-bed dispensary

## 1902

Ida Scudder opens the Mary Taber Schell Memorial Hospital, the first Department of Surgery in India





*The 40-bedded Mary Taber Schell Memorial Hospital was opened in 1902*

**PRESERVING THE LEGACY  
OF DR. IDA S. SCUDDER:  
GOING BEYOND EDUCATIONAL  
EXCELLENCE**

CMC offers students a world-class education, but its training goes beyond academic rigor. Medical education at CMC instills resourcefulness, holistic assessment and out-of-the-box problem solving; a sense of empathy that admits and embraces the very human side of medicine; and wisdom that has been passed down over a hundred years – wisdom that sees the larger meaning in little things and serves tirelessly with grace and humility. CMC’s faculty, staff and students

see beyond ethnic and religious differences, beyond prescribed protocols, beyond money, statistics or diseases – they see and care for people. For 100 years, a spirit of compassionate care has been fostered, one that sees each person as unique and treats patients from all walks of life with the same mindfulness, respect and love.

India’s President, Ram Nath Kovind, who formally inaugurated the yearlong Centenary celebration of medical education at CMC in May 2018, praised these attributes. “Doctors need a sharp mind – but much more than that, they need a warm heart. CMC Vellore must continue to train doctors and nurses with warm hearts,” the President lauded. “Your institution and its achievements are a matter of pride for the entire country.”

**THE NEXT CENTURY OF  
EDUCATION AND SERVICE**

As CMC looks forward to the next century of education and service, Dr. Ida S. Scudder’s memory and mission will continue to be front and center. CMC will continue to train world-class medical professionals, engage in cutting edge

**“Your  
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*- President Ram Nath Kovind*

research, and collaborate with hospitals and universities throughout the world. The new Kannigapuram Hospital and Trauma Center, set to open in 2019, will provide life-saving care in a state-of-the-art facility, and CMC’s outreach and commitment to the poor will remain steadfast in fulfilling Dr. Scudder’s legacy – to leverage the gifts of knowledge, compassion and creativity, to care for all, every day.

**1906**

Ida Scudder introduces the first “road-side clinic”, bringing primary care to tribal villages using bullock carts

**1918**

The Vellore Christian Medical College is founded –. India’s first Medical School for women opens

**1928**

Mahatma Gandhi visits Ida Scudder and the Vellore Christian Medical College for the first time



*Dr. Ida S. Scudder with CMC Vellore nursing students*

## DR. IDA S. SCUDDER, A WOMAN OF VISION

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Over the past 100 years, millions of patients and their families have benefited from Dr. Ida S. Scudder's calling to serve. Her early vision was a simple one – to provide compassionate, quality care for all women regardless of religion or social standing. It was in these early moments that her life-long pursuit of service began, and where both her influence and legacy remain.

**1932**

The Vellore CMC board established to provide proper governance and for U.S. fundraising

**1942**

Medical College opens with full MBBS course

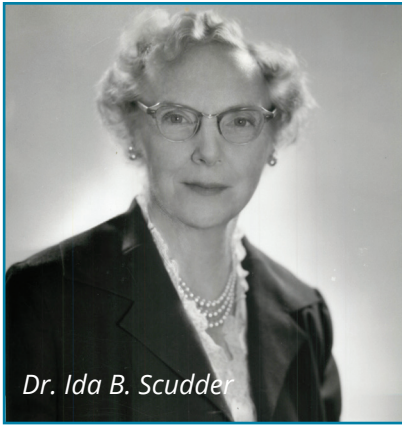
**1946**

India's first College of Nursing opens offering degree course





Dr. Anna Pulimood



Dr. Ida B. Scudder

Medical professionals are drawn to work at CMC not only because of its medical education and front-line research, but also because of its ethos. Dr. Ida led by example, and the doctors and nurses at CMC today continue her call to serve with kindness and empathy. So renowned is CMC's approach that a term has been used to describe it – the humanization of medicine. A recent article in *The Hindu* illustrates one daughter's experience at CMC as her mother was being cared for after a tragic car accident. "The head of neurology spoke to me for nearly an hour about what was going on in my mother's comatose brain. The spine surgeon sounded heartbroken when he told me my mother was no longer moving her fingers. And I saw these brilliant, top-notch doctors at one of India's leading hospitals extend empathy to everyone alike without discrimination — I had never before encountered empathy as an institutional culture." Dr. Ida would be proud.

#### WOMEN SHE HAS INFLUENCED

She left an indelible mark, and in many ways she was ahead of her time. She was famous for developing strong leaders, especially women, most of whom were at one time Vellore students. The current Principal of CMC, **Anna Pulimood**, MD ('82), is the fifth female to hold the position, and she readily admits that the spirit of Dr. Ida has guided her professionally.

Over the years, many have been inspired and influenced by Dr. Ida's

*“Sometimes we are called to make decisions that could affect the very core of our being as an institution - decisions in situations that have never been faced here before. At those times, the vision of Dr. Ida serves as an inner guide.”*

-Dr. Anna Pulimood

unwavering commitment to her calling, her joy in service, and her strong faith. **Mary Verghese**, MD ('46), world-renowned hand surgeon at CMC, is one of many. In 1954, just after graduating from her gynecology residency, Dr. Verghese was involved in a bus accident, leaving her paralyzed from the waist down. With incredible faith and courage, she became a surgeon, learning to perform hand surgery on leprosy patients, while seated. Inspired to help India's disabled receive the rehabilitative care they so desperately needed, Mary established a department of Physical Medicine and Rehabilitation at CMC, the first of its kind in the country. To this day, the CMC Foundation remains deeply committed to supporting the Mary Verghese Institute of Rehabilitation's continued success.

1947

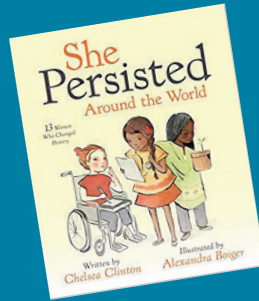
Male medical students admitted for MBBS course for the first time

1948

CMC conducts first reconstructive surgery on leprosy patients in the world

1949

CMC creates first neurological sciences department in South Asia



Dr. Vergheese's determination to live life beyond her wheelchair inspired Chelsea Clinton to include her in *She Persisted Around the World*

CHAD, she directs the Model Villages project in the Jawadhi Hills, a rugged terrain in Tamil Nadu, 37 miles from Vellore. The program provides affordable and accessible healthcare to approximately 80,000 people who have very poor access to medical treatment and other basic amenities due to the difficult terrain and the lack of health professionals willing to work in the hills. The ongoing work aims to improve health through direct medical interventions, support for economic and social development, education and advocacy training for rights.



Dr. Gagandeep "Cherry" Kang

**Gagandeep "Cherry" Kang, MD, PhD ('81)** is a pioneering physician scientist who has made numerous contributions to scientific discovery. Her groundbreaking work in understanding infectious diseases has been recognized with numerous awards and honors. Over two decades, she has built a research program that has conducted key studies to understand enteric infectious diseases in impoverished communities, and her findings have had enormous implications for vaccines and other public health measures to thwart these infections. Currently on sabbatical from CMC, Dr. Kang is serving as the Executive Director of the Translational Health Science and Technology Institute (THSTI) in Faridabad, India. She is the only Indian woman to be elected to the American Academy of Microbiology.

Others who carried Dr. Ida's torch include **Sister Delia Houghton**, the first nursing superintendent at CMC, and **Sister Vera Putnam**, who saw the school of nursing advance into even higher standards.

**Dr. Kamala Vytilingam, MD** the first of Dr. Ida's students to become a professor at Vellore, served brilliantly as head of cardiology.



Dr. Anu Rose

**Dr. Anu Rose, MD ('90)** is a project director within the Community Health and Development Department (CHAD). Through her affiliation with

And, of course, **Ida "B." Scudder, MD** bearer of the immortal name, built the Department of Radiology into the finest in India, and always fulfilled the nobility and high purpose associated with the name of her aunt, Dr. Ida S. Scudder.

Dr. Ida S. Scudder left a legacy that continues to touch millions of lives every year. She led a life of consecrated purpose, which has and will continue to inspire many for decades to come.

1950

CMC adds MD and MS courses

1956

CMC opens first-of-its-kind Mental Health Center in Vellore

1960

Ida S. Scudder passes away-the end of a lifetime dedicated to spreading the word of Christ through medicine

## PROJECTS FUNDED IN 2017-2018

Every year, the Foundation and its partners fund numerous projects to advance research, promote academic opportunities, and to provide quality healthcare at the lowest possible cost. During the past year, CMC – through the Foundation’s financial support – also delivered aid to those affected by natural disasters.



### KERALA FLOOD RELIEF

In August 2018, the state of Kerala suffered the worst floods in decades. The Vellore CMC Foundation partnered with CMC to respond to the crisis and support local relief efforts. Hundreds of people lost their lives, and those who were displaced were housed in relief camps throughout the state. Through the generosity of Foundation contributors, \$12,000 was raised for this effort. With these funds, the Emergency Department of CMC organized flood relief and medical aid for victims affected based on the needs conveyed by mission hospitals, as well as alumni. Six teams collected relief materials, including food, water, clothes, toiletries, and medicines, and were delivered to victims in Wayanad, Kottayam, Thrissur

and Aluva, Chenganoor, and Pattanamthitha and Alapuzha. The Vellore CMC Foundation is in lockstep with CMC on all of their initiatives, whether it be disaster related or other types of medical projects.

### \$50,000 ANNUAL GRANT FOR JUNIOR FACULTY AND STUDENT RESEARCH

The Foundation Research Committee continues to have a strong interest in giving access to training and opportunities for shared research projects. Beginning in 2016, the Foundation has made three annual grants of \$50,000 to support the development and encouragement of research among junior faculty and students. The short-term goal of the grants is for the recipients’ research

to be published in a journal within two years, and the long-term goal is to be an established faculty in that area of research in three to five years.

### FACULTY FELLOWSHIPS

The Foundation has made Senior Training Fellowships for faculty a core initiative in recent years, funding four or more grants per year to senior faculty from Medicine, Nursing and Allied Health. During this past year, fellowships totaling \$36,000 were offered to CMC doctors, permitting them to spend time at U.S. academic institutions to receive didactic and practical orientation in their medical specialties. Part of these funds were used to prepare CMC surgeons for the new Level I Trauma Center scheduled to open in Kannigapuram in 2019. This year, the recipients included: Dr. Rajinikanth (Plastic Surgery), Dr. Vivek Mathew (Neurology), Dr. Jacob Peedicayil (Pharmacology), Dr. Margaret Nirmala (Nursing), Dr. Joy Sarojini Michael (Microbiology), and Dr. Subramani, (Critical Care). Another recipient was Sister Jeyalindha, a CMC nurse who came to the U.S. for training in trauma care.

The Scudder Association Foundation, a partner, Institutional Member and generous funder, has been a regular contributor to CMC’s core initiatives program through their annual gift to the Foundation.

## 1961

CMC doctors perform first successful open-heart surgery and first middle-ear microsurgery in India

## 1962

CMC introduces India’s first kidney dialysis treatment

## 1966

First physical rehabilitation institute in India is founded by CMC Alumna, Dr. Mary Verghese



### CONSTRUCTION OF EXTENSION FOR THE MARY VERGHESE REHABILITATION INSTITUTE

With support from donors going back to the early days of Dr. Mary Vergheze, the CMC Foundation in 2018 was able to donate \$52,000 for an extension at the rehab institute that will allow CMC to serve more patients, accommodate growing staff needs, and prepare for the increase in demand when the new Trauma Center is scheduled to open in 2019.

### FINANCIAL SUPPORT FOR MODEL VILLAGES PROJECT IN THE JAWADHI HILLS

Most of the tribal people who live in the Jawadhi Hills of Tamil Nadu are small-scale subsistence farmers or land laborers. Because of poor conditions, many migrate en masse to

find seasonal farming work in nearby districts, making them vulnerable to numerous health problems. The overall health, literacy and development indicators of the population are poor, and infant and maternal mortality rates are substantially higher than those in the rest of Tamil Nadu.

In order to help improve the lives of those living in the Jawadhi Hills, the Model Villages Project was created to provide residents with comprehensive access to healthcare, clean water, hygiene and sanitation education, and social programs to improve their health and socio-economic status. Launched in 2016, the program now reaches approximately 30,000 people in two villages – Koiloor and Vallithathankottai - and has demonstrated improvement

in residents' feelings of dignity and community mindedness, and improvement in many socio-economic indicators across the spectrum.

In order to fund ongoing support for the project, the CMC Foundation provided \$35,000 in 2017 and \$23,000 in 2018. A portion of these funds were used to support the installation of innovative, ecological and user-friendly toilets, both in homes and in select public spaces. The provision of toilets and clean water is the centerpiece of each Model Village.

### Demonstrated Success

The progress in both villages is encouraging and demonstrates the hard work done by CMC and its partners. In the village of Koiloor, for example, all 100 households now have toilets, and all residents have access to potable water from newly constructed filter systems. Many families who were at the bottom of the economic order are now generating income by selling pigs and other animals. In the village of Vallithathankottai, toilets and wells have been built, farmers are learning organic growing techniques, and nurseries are being developed for organic orchards. Animal husbandry is helping farmers generate income, and social groups have been formed to empower individuals and families to address community concerns and problems.



1970

CMC Vellore opens first Department of Nephrology in India

1971

First kidney transplant procedure in India is performed at CMC Vellore

1981

Mary Taber Schell Eye Hospital Opens

# NEW KANNIGAPURAM HOSPITAL AND TRAUMA CENTER



## KEY COMPONENTS OF CMC'S LEVEL I TRAUMA CENTER:

### 24-hour coverage by:

- Orthopedic surgeons
- Cardiac surgeons
- Neurosurgeons
- Anesthesiologists
- Emergency medicine, radiology & critical care specialists, internal medicine

### Full Body Scanner

### More than 30 Operating Theaters

More people die in road accidents in India than anywhere else in the world. The State of Tamil Nadu, where CMC is located, has the highest rate of road traffic accidents, traumatic injuries and related deaths in all of India. Despite this dubious distinction, there is no trauma center in the state, costing thousands of lives every year.

**CMC IS RESPONDING TO THIS NEED BY BUILDING A STATE-OF-THE-ART LEVEL I TRAUMA CENTER AND 1500-BED SUPER-SPECIALTY HOSPITAL.** Situated on its 88-acre campus in nearby Kannigapuram, the Center is part of a major expansion at CMC that addresses the growing need for clinical super-specialties, advanced research, tertiary care and more. Trauma surgeons and nurses have been awarded fellowships to visit the U.S. to train in American best practices, in the finest Level I Centers in the country. Currently, there are only two Level

I trauma centers serving 1.2 billion people in India, both in the North. When it opens in 2019, CMC's new Center will be the only Level I trauma center in the south, serving more than 253 million people.

In addition to providing life-saving care, the new Center will run a prevention and preparedness program that will have powerful safety messages for drivers, pedestrians and families. CMC will also join in the national effort to create a standard curriculum for Emergency Medical Technicians (EMT).

This year's funding for the new Level I Trauma Center began with a gift of \$40,000 from Dr. Jitendra Sisodia ('51). This generous donation launched the Foundations Matching Gift Campaign and helped to raise an additional \$38,000. Dr. Sisodia, former Director of Emergency Services & Trauma at Kingston Hospital in New York, was inspired by CMC's Founder Dr. Ida S. Scudder. "The inspiration and motivation she ignited in me have been constant companions throughout my professional career." His donation, given in memory of his late children, Sanjeev and Aroti Sisodia, inspired many CMC donors to follow his lead and give generously to the Campaign.

1982

Low Cost Effective Care Unit Opens (LCECU)

1986

CMC conducts first bone marrow transplant in South India

1994

CMC creates India's first academic Emergency Medicine Department



# CELEBRATING 100 YEARS OF MEDICAL EDUCATION

In 1918, Dr. Ida S. Scudder established the Medical School for Women LMP (Licentiate Diploma in Medical Practice) at CMC with 18 young women. A hundred years have passed since then, and CMC looks back with gratitude, and looks ahead with hope and expectation. Countless students have trained in the portals of the Institution, carrying with them more than mere knowledge of radiology or pathology, optometry or oncology. Countless teachers have imbibed students with a sense of medicine as a calling. To commemorate this landmark occasion, CMC organized a series of meaningful events throughout the year.

ways in which the faculty and students of CMC have contributed to society, but stressed that CMC is not content with its rich heritage. "There is a constant striving to seek better ways to serve, to care and to teach."

**ON JUNE 19, 2018** supporters of the Vellore CMC Foundation gathered in New York City to remember and honor the many teachers and pioneers who shaped the lives of generations of students. Vice Chair George Varughese welcomed CMC Director, Dr. J.V. Peter, Dr. Jayanthi Peter, and Associate Director Dr. Vikram Mathews. Dr. J.V. Peter, an accomplished pianist, played pieces that illustrated the impact of his musical pursuits throughout his life. Dr. Jayanthi Peter sang a beautiful devotional song in Tamil, accompanied by Dr. Peter on piano. CMC



many other dignitaries accompanied the President. CMC Principal, Dr. Anna Pulimood, gave a moving address to those in attendance, giving thanks to God for His countless blessings over the past one hundred years. She highlighted the countless



**ON MAY 4, 2018** CMC was honored to have India's President, Ram Nath Kovind, formally inaugurate the Centenary Year of Medical Education. India's first lady, Shrimati Savita Kovind, the Governor of Tamil Nadu, Shri Banwarilal Purohit, and

## 1996

First trans-jugular mitral valvuloplasty procedure in the world

## 1997

India's first "Early Management of Trauma" course

## 1997

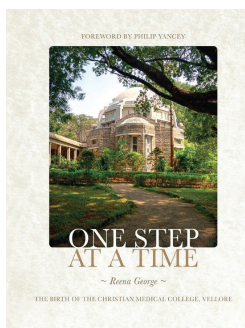
In-vitro fertilization via gamete intrafallopian tube transfer, India's first

Foundation Board Chair, Dr. Honorine Ward, thanked everyone who enabled the Foundation to sponsor the event.

**ON AUGUST 9, 2018** the Seventh Dr. Ida Sophia Scudder Humanitarian Oration was delivered at CMC by Dr. Robert H. Fish, DMD, the closest living relative of Dr. Ida S. Scudder. A retired American dentist, Dr. Fish practiced for more than forty-three years and continues to use his professional expertise to serve the homeless and disadvantaged. In his Oration, he honored Dr. Ida Belle Scudder, the niece of Ida Sophia Scudder, and Dr. Fish's aunt, with whom he was very close. He gave a moving account of her life and immense contribution in many fields at CMC. After delivering his oration, Dr. Fish announced the release

of a new book, *One Step at a Time - the Birth of the Christian Medical College Vellore*, written by Dr. Reena M. George ('85), alumna and professor of Palliative Care at CMC.

**ON MARCH 3, 2018** a concert by Chennai-based group, Themes and Variations, was held at CMC to support the Centenary Scholarship Fund. The Fund, one of the various initiatives undertaken this year to mark 100 years of medical education at CMC, has been set up to help promising young women from disadvantaged backgrounds in Vellore to pursue health-related courses.



**ON DECEMBER 13, 2018** the culmination of the centenary year of celebration will take place in New York City. Both Chelsea Clinton and Dr. Anna Pulimood will be honored at this special event organized to raise funds to support the ongoing success of the Mary Verghese Institute of Rehabilitation.

The significance of these Centenary events, and many others planned throughout the year, is profound; one hundred years since a fearless Dr. Ida S. Scudder started the medical school with an opening enrollment of just 18 young women; a hundred years of service and education, enabling CMC to become the premier training and treatment institution in all of Asia.



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### HONORARY DIRECTORS

Margaret Brand, MD (1919-2014)  
Robert Carman, MD  
and Lu Carman  
Mani Mani, MD  
Anish Mathai  
Edwina Scudder-Youth

1998

India's first pediatric bone marrow transplant (6-month-old baby)

1999

WHO awards CMC 50th anniversary award for best institution providing primary healthcare

2003

CMC becomes the largest Christian Hospital in the world

# STATEMENT OF FINANCIAL POSTION

## FOR THE YEARS ENDED DECEMBER 31, 2017 AND DECEMBER 2016

	2017	2016
<b>ASSETS</b>		
Cash and cash equivalents	226,747	369,270
Investments	6,816,141	6,222,475
Pledges receivable	112,254	48,503
Beneficial interest in trust	7,721	7,336
Prepaid expenses and other	9,234	8,510
Property and equipment, net	14,300	24,900
<b>TOTAL ASSETS</b>	<b>7,186,397</b>	<b>6,680,994</b>
<b>LIABILITIES</b>		
Accounts payable and accrued expenses	193,005	216,455
<b>TOTAL LIABILITIES</b>	<b>193,005</b>	<b>216,455</b>
<b>COMMITMENTS AND CONTINGENCIES</b>		
<b>NET ASSETS</b>		
Unrestricted:		
Operating	285,842	379,647
Board designated	2,722,480	2,487,680
Total unrestricted	3,008,322	2,867,327
Temporarily restricted	1,967,942	1,590,084
Permanently restricted	2,017,128	2,007,128
<b>TOTAL NET ASSETS</b>	<b>6,993,392</b>	<b>6,464,539</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>7,186,397</b>	<b>6,680,994</b>

# STATEMENT OF FINANCIAL POSITION

## FOR THE YEARS ENDED DECEMBER 31, 2017 AND DECEMBER 2016

	For the Year Ended December 31, 2017				For the Year Ended December 31, 2016			
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
<b>OPERATING SUPPORT AND REVENUE:</b>								
Contributions								
Individuals	\$ 193,847	\$ 272,509	\$ 10,000	\$ 476,356	\$ 180,002	\$ 258,173	\$ 21,540	\$ 459,715
Groups	5,025	9,050	-	14,075	7,675	31,380	-	39,055
and trusts	508	140,698	-	141,206	362	196,104	-	196,466
Institutional members	11,000	53,505	-	64,505	11,190	87,958	-	99,148
Special Events	3,995	-	-	3,995	-	-	-	-
Donated goods and services	7,094	-	-	7,094	8,501	-	-	8,501
	221,469	475,762	10,000	707,231	207,730	573,615	21,540	802,885
Other revenue	6,854	-	-	6,854	80	-	-	80
Investment earnings								
appropriated for operations	313,203	-	-	313,203	297,289	-	-	297,289
restrictions	358,834	(358,834)	-	-	965,617	(965,617)	-	-
<b>TOTAL OPERATING SUPPORT AND REVENUE</b>	<b>900,360</b>	<b>116,928</b>	<b>10,000</b>	<b>1,027,288</b>	<b>1,470,716</b>	<b>(392,002)</b>	<b>21,540</b>	<b>1,100,254</b>
<b>OPERATING EXPENSE</b>								
Program services:								
India	417,848	-	-	417,848	869,788	-	-	869,788
USA	304,620	-	-	304,620	256,427	-	-	256,427
Total program services	722,468	-	-	722,468	1,126,215	-	-	1,126,215
Supporting services:								
Management and general	202,884	-	-	202,884	183,824	-	-	183,824
Fundraising	68,948	-	-	68,948	52,608	-	-	52,608
Total supporting services	271,832	-	-	271,832	236,432	-	-	236,432
<b>EXPENSES</b>	<b>994,300</b>	<b>-</b>	<b>-</b>	<b>994,300</b>	<b>1,362,647</b>	<b>-</b>	<b>-</b>	<b>1,362,647</b>
<b>FROM OPERATIONS</b>	<b>(93,940)</b>	<b>116,928</b>	<b>10,000</b>	<b>32,988</b>	<b>108,069</b>	<b>(392,002)</b>	<b>21,540</b>	<b>(262,393)</b>
<b>NON-OPERATING ACTIVITY:</b>								
Investment activity	548,138	260,930	-	809,068	255,460	118,048	-	373,508
Transfers	-	-	-	-	43,877	-	(43,877)	-
Appropriations for operations	(313,203)	-	-	(313,203)	(236,939)	(60,350)	-	(297,289)
<b>ACTIVITY</b>	<b>234,935</b>	<b>260,930</b>	<b>-</b>	<b>495,865</b>	<b>62,398</b>	<b>57,698</b>	<b>(43,877)</b>	<b>76,219</b>
<b>CHANGE IN NET ASSETS</b>	<b>140,995</b>	<b>377,858</b>	<b>10,000</b>	<b>528,853</b>	<b>170,467</b>	<b>(334,304)</b>	<b>(22,337)</b>	<b>(186,174)</b>
Net assets - beginning of year	2,867,327	1,590,084	2,007,128	6,464,539	2,696,860	1,924,388	2,029,465	6,650,713
<b>NET ASSETS - END OF YEAR</b>	<b>\$ 3,008,322</b>	<b>\$1,967,942</b>	<b>\$ 2,017,128</b>	<b>\$ 6,993,392</b>	<b>\$ 2,867,327</b>	<b>\$ 1,590,084</b>	<b>\$ 2,007,128</b>	<b>\$ 6,464,539</b>

# STATEMENT OF FINANCIAL POSTION FOR THE YEARS ENDED DECEMBER 31, 2017 AND DECEMBER 2016

	Program Services			Supporting Services			Total 2017	Total 2016
	India	USA	Total Program Services	Management and General	Fundraising	Total Supporting Services		
Salaries	\$ -	\$ 183,808	\$ 183,808	\$ 85,739	\$ 42,522	\$ 128,261	\$ 312,069	\$ 226,385
Payroll taxes and employee benefits	-	27,200	27,200	12,688	6,292	18,980	46,180	39,095
<b>Total Salaries and Related Costs</b>	-	211,008	211,008	98,427	48,814	147,241	358,249	265,480
Grants	415,130	-	415,130	-	-	-	415,130	865,556
Travel, Meal & Accommodations	2,718	-	2,718	1,361	770	2,131	4,849	7,418
Occupancy	-	13,946	13,946	7,092	3,226	10,318	24,264	23,236
Telephone & Communications	-	5,595	5,595	2,907	1,046	3,953	9,548	8,797
Conferences and meetings	-	1,187	1,187	10,176	2,569	12,745	13,932	17,239
Payroll processing fees	-	808	808	377	187	564	1,372	1,472
Transaction processing services	-	4,793	4,793	-	-	-	4,793	5,052
Professional fees	-	-	-	51,612	-	51,612	51,612	52,678
Office Expenses	-	5,920	5,920	10,068	-	10,068	15,988	11,023
Insurance	-	-	-	9,991	-	9,991	9,991	9,128
Printing and fundraising	-	52,365	52,365	-	9,173	9,173	61,538	69,823
Depreciation	-	8,480	8,480	2,120	-	2,120	10,600	10,601
Other	-	518	518	8,753	3,163	11,916	12,434	15,144
<b>TOTAL EXPENSES</b>	<u>\$ 417,848</u>	<u>\$ 304,620</u>	<u>\$ 722,468</u>	<u>\$ 202,884</u>	<u>\$ 68,948</u>	<u>\$ 271,832</u>	<u>\$ 994,300</u>	<u>\$ 1,362,647</u>



# STATEMENT OF FINANCIAL POSTION

## FOR THE YEARS ENDED DECEMBER 31, 2017 AND DECEMBER 2016

	<u>2017</u>	<u>16-Feb</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Cash received from contributors	\$ 636,386	\$ 820,911
Investment return	89,983	110,108
Grants paid to Vellore	(411,948)	(865,556)
Cash received from other revenue	6,854	80
Payments for other expenses	<u>(589,217)</u>	<u>(492,746)</u>
<b>Net Cash Used in Operating Activities</b>	<u>(267,942)</u>	<u>(427,203)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Proceeds from sale of investments	215,265	422,173
Purchases of investments	<u>(89,846)</u>	<u>(109,472)</u>
<b>Net Cash Provided by Investing Activities</b>	<u>125,419</u>	<u>312,701</u>
<b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>	(142,523)	(114,502)
Cash and cash equivalents - beginning of year	<u>369,270</u>	<u>483,772</u>
<b>CASH AND CASH EQUIVALENTS - END OF YEAR</b>	<u><u>\$ 226,747</u></u>	<u><u>\$ 369,270</u></u>
<b>RECONCILIATION OF CHANGE IN NET ASSETS TO NET CASH (USED IN) PROVIDED BY OPERATING ACTIVITIES</b>		
Change in net assets	\$ 528,853	\$ (186,174)
Adjustments to reconcile change in net assets to net cash used in operating activities:		
Depreciation expense	10,600	10,601
Realized and unrealized gain on investments	<u>(719,085)</u>	<u>(263,400)</u>
Subtotal	(179,632)	(438,973)
Changes in assets and liabilities:		
Decrease (increase) in assets:		
Pledges receivable	(63,751)	26,527
Beneficial interest in trust	(385)	11,420
Prepaid expenses and other	(724)	4,309
Increase (decrease) in liabilities:		
Accounts payable and accrued expenses	<u>(23,450)</u>	<u>(30,486)</u>
<b>Net Cash Used in Operating Activities</b>	<u><u>\$ (267,942)</u></u>	<u><u>\$ (427,203)</u></u>

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Living donor liver transplant  
conducted, CMC's first

## 2008

CMC opens Anti-Retroviral Therapy  
Centre and Department of Geriatric  
Medicine

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Vellore Christian Medical College  
Board renamed the Vellore Christian  
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CMC installs first PET scanner in India

**2011**

CMC named WHO South Asian  
 Regional Training Centre in  
 Emergency Medicine

**2013**

Ranked the #1 private medical  
 hospital in India

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## 2015

CMC opens its first Critical Care & Emergency Department

## 2018

CMC celebrates centenary of medical education (1918-2018) throughout the world

## 2019

First Level I Trauma Center in South India to open in Kannigapuram

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